

# CERP-CLEAR PERFORMANCE BASED BUDGETING

## Venue

Executive Education Center  
Forman Christian College  
Lahore, Pakistan

## Dates

12-15 March, 2012



## Center for Economic Research in Pakistan

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**CERP** Center for Economic Research  
in Pakistan



**clear**  
Regional Centers for  
Learning and Evaluation and Results

## About CERP

Center for Economic Research in Pakistan (CERP, [www.cerp.org.pk](http://www.cerp.org.pk)) is a Lahore-based non-profit research organization which aims to promote economic and social research on Pakistan. Initiated in 2008 by economists at Harvard Kennedy School, the University of Chicago, Pomona College, and the Lahore University of Management Sciences (LUMS), CERP focuses on the study of the Pakistani economy: its firms, households, institutions and communities. It encourages theoretical and empirical (both statistical and field-based) approaches to economic problems, penetrated by constructive and rigorous thinking.

CERP has an unparalleled track record in conducting policy relevant research to create an evidence base for policy makers, academics and the general public. CERP draws upon a wide pool of renowned international academics (CERP fellows), a well trained and experienced pool of research assistants and field surveyors to conduct various impact assessment studies across a host of sectors including education, skills development, tax policies, livestock, access to markets and natural disaster.

## About the CLEAR Initiative

The Centers for Learning on Evaluation and Results (CLEAR) is a global multilateral program that aims to strengthen the capacity of, and promote excellence in, regional institutions to provide monitoring and evaluation and performance based-budgeting capacity development and services to government and civil society. CERP is a leading partner of the CLEAR South Asia Regional Center and manages all CLEAR programs in Pakistan. CLEAR was established in 2010 with support from major international donors including DfID, Swedish International Development Agency, Asian Development Bank, African Development Bank and the Independent Evaluation Group (World Bank) which also houses the CLEAR secretariat.

## Performance Based Budgeting

The four-day training program will focus on introducing various tools and best practices used in designing performance based budgets. Sessions will be taught by Professor Wasif Khan, School of Management, FC College.

### Course Description

Performance Based Budgeting is a powerful tool used by public entities in advanced economies to manage more cost-efficient and effective budgeting outlays. Numerous developing country governments are also well on the road to a serious implementation of Performance Based Budgeting concepts. Lessons from Performance Based Budgeting implementations are being shared as stakeholders ranging from politicians and policy makers to bureaucrats and aid agencies recognize its immense value in public finance.

### Who Should Attend this Course

This course is designed to introduce participants to the key concepts and techniques of performance budgeting. Benefiting from both the international material developed to disseminate this body of knowledge as well as current examples of relevance, among other topics, the course aims to help participants in the following areas:

- Develop a basic understanding for why Performance Based Budgeting is important
- Understand different types of Performance Budgets
- Comprehend program effectiveness and efficiency, outputs and outcomes
- Develop a broad understanding of Managing for Results
- Design performance measures for individual, group and program monitoring
- Understand the budget process
- Discuss international examples of implementation of Performance Based Budgeting internationally

Participants should expect the course to be an intense discussion based experience and be willing to engage the instructor as well as each other to contribute to a higher order learning process. They are not expected to have any prior knowledge of the area or macroeconomic issues but an enthusiasm to think on one's feet will be a definite asset.



**Professor Wasif M Khan** was among the initial faculty of the LUMS Graduate School of Business, where he served for 18 years before becoming part of the founding faculty at the Forman Christian College, School of Management. At LUMS he pioneered the graduate level teaching of Management Control Systems and Entrepreneurship in Pakistan as well as teaching Executive programs in Finance and Control Systems. He has been a management consultant to several leading Pakistani business groups (including Nishat, Sapphire) and MNCs. He has also worked with leading non-profits such as the Aga Khan Foundation on strategic issues. In addition he served as an expert for the IFC on SME development in Vietnam. He was an adviser to the Chief Minister on fiscal reform of the Punjab and provincial health policy in 1996-97.

Professor Khan holds a Masters in Public and Private Management from Yale University's School of Management, an innovative program designed to foster the interplay of concepts and techniques between the public and private sectors. He also has several years corporate engineering and business development experience in the USA.

## Application Procedure

- You can access the online application for the course by going to: <https://povertyactionlab.wufoo.com/forms/cepp-performance-based-budgeting-course/>
- Applications will open on February 8, 2012. Online application forms will need to be submitted by 5 pm February 20, 2012.
- Successful applicants will be informed by email by February 27, 2012. Successful applicants will be required to submit the course fees by March 9, 2012.

Participants will be sent an information packet by February 27, 2012.

## Venue, Fees and Scholarships

The course will be held at the Executive Education Center, Forman Christian College, Lahore from March 12 -15, 2012.

The fees for the course are as follows:

	without accomodation (PKR)	with 4 day accomodation and transport (PKR)
Pakistani Organization	50,000	80,000
International Organization	100,000	130,000

A limited number of partial scholarships are available for senior officials from the government sector. Interested participants should indicate in the application if applying for the scholarship.

Please contact  
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